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ASSISTANT SECRETARY OF DEFENSE

WASHINGTON 25, D. C.

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DEPUTY DIRECTOR OF
DEFENSE RESEARCH AND ENGINEERING



Honorable John A. McCone
Director of Central Intelligence
Washington, D. C.

Dear Mr. McCone:

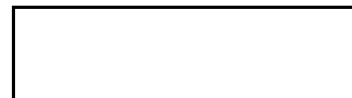
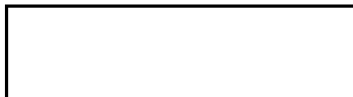
Here is a paper that I wrote to represent what I believe to be the present NRO policy. I would like to modify it to match your personal feelings. Please don't staff it quite yet within CIA: I shall send it back to CIA in semi-official form.

The purpose of sending this to you now is to get your opinions on a preliminary basis and to get a first cut at this paper before showing it to my bosses.

Sincerely,

Eugene G. Fubini

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OSD Review Completed

NRO review(s) completed.

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Draft

EGFubini/sb/11Nov63

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TALKING PAPER ON THE MANAGEMENT AND ORGANIZATION OF NRO

It is the policy of the NRO:

(1) To fully exploit CIA reconnaissance capabilities as an integral part of the National Reconnaissance Program, to make use of the technical and managerial staff expertise and other capabilities made available by CIA, and to fully take into account such expertise and capabilities, as well as resources, in the matter of assigning NRO programs to elements or organizations within departments and agencies of the U. S. Government.

(2) To keep the Director of Central Intelligence (DCI) and the appropriate organizational elements of CIA fully informed on the status of NRO programs, projects, and activities.

(3) To maintain a similar relation with appropriate elements of the DoD.

(4) To undertake those NRO reconnaissance programs which are directly responsive to intelligence requirements enunciated by USIB.

(5) To allocate DoD resources and funds to NRO programs commensurate with the priorities such programs deserve when weighed against the resources and funds required to meet other national security requirements.

(6) To fully discuss with the appropriate officials of the CIA, and to obtain the agreement of SecDef and DCI before initiating feasibility and other developmental studies in the reconnaissance field so as to be ready

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to exploit new technologies and technological break-throughs for national reconnaissance purposes. The time for initial development to operational capabilities is such that decisions to translate promising developmental studies into developmental programs must of course be made two to three years in advance of the date on which an operational reconnaissance capability is desired.

(7) To make available as required existing DoD resources and capabilities for national reconnaissance purposes, so as to avoid duplication of such capabilities in or by other Government departments or agencies. These capabilities include both the developmental expertise of the Services and the operational capabilities of the units assigned to unified and specified commanders.

(8) To continually seek organizational and management arrangements for national security activities, including reconnaissance operations, that will require no reassignment, and be essentially unchanged in the event of hostilities or international crisis situations or military contingencies, but which -- at the same time -- will adequately satisfy peacetime intelligence requirements.

(9) To fully implement the intent and spirit of the 13 March 1963 CIA-DoD NRO agreement, which was written in conjunction with CIA representatives to reflect the specific organizational and management requirements which were considered essential at that time by the principals, including the DCI, and to utilize that agreement as the basic operating document for prosecution of the NRP.

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